

FEED THE FUTURE TANZANIA

AGRICULTURAL SECTOR POLICY

AND INSTITUTIONAL REFORMS

STRENGTHENING (ASPIRES) PROJECT

YEAR 3 (FY 2018) WORK PLAN

DECEMBER 2017

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ABBREVIATIONS AND ACRONYMS

Acronym	Description
ACT	Agricultural Council of Tanzania
AOR	Agreement Officer's Representative
ASDP II	Agriculture Sector Development Program II
ASDS	Agriculture Sector Development Strategy
ADST	Agro-processing Development Strategy for Tanzania
AGRA	Alliance for a Green Revolution in Africa
ASLM	Agriculture Sector Line Ministries
ASPIRES	Agricultural Sector Policy and Institutional Reform Strengthening
AWP	Annual Work Plan
BMGF	Bill and Melinda Gates Foundation
CAADP	Comprehensive Africa Agriculture Development Programme
CGE	Computable General Equilibrium
CoP	Chief of Party
COR	Contact Officer's Representative
DADP	District Agriculture Development Plan
DAICO	District Agriculture, Irrigation and Cooperative Officer
DED	District Executive Director
DLFO	District Livestock and Fisheries Officer
DPG-PSD	Development Partners Group – Private Sector Development and Trade
DPO	District Planning Officer
DPP	Director of Policy and Planning
DPS	Deputy Permanent Secretary
DPs	Development Partners
EoP	End of Project
FSP IL	Food Security Policy Innovation Lab
FTF	Feed the Future
FY	Fiscal Year
GCFSI	Global Center for Food Systems Innovation
GIS	Geographic Information Systems
GISAIA	Guiding Investments in Sustainable Agricultural Intensification in Africa
GoT	Government of Tanzania
IFPRI	International Food Policy Research Institute
ILSI	International Life Sciences Institute
LGA	Local Government Authority
LGFA	Local Government Finance Act
LGRCIS	Local Government Revenue Collection Information System
LoP	Life of Project
MALF	Ministry of Agriculture, Livestock and Fisheries
M&E	Monitoring and Evaluation

MITI	Ministry of Industries Trade and Investment
MIU	Market Intelligence Unit
MSU	Michigan State University
MWI	Ministry of Water and Irrigation
NBS	National Bureau of Statistics
NPS	National Panel Survey
PAC	Partnership and Accountability Committee
PAG	Policy Analysis Group
PAPAC	Platform for Agricultural Policy Analysis and Coordination
PMO	Prime Minister's Office
PO-RALG	President's Office – Ministry of Regional Administration and Local Govern
PRC	Policy Resources Center
PS3	Public Sector System Strengthening
RCs	Regional Commissioners
RAS	Regional Administrative Secretary
SPSS	Statistical Package for Social Scientists
SAGCOT	Southern Agricultural Growth Corridor of Tanzania
SUA	Sokoine University of Agriculture
SUGECO	Sokoine University Graduate Entrepreneurs Cooperative
TAHA	Tanzania Horticultural Association
TBC	Tanzania Broadcasting Corporation
TBD	To be Determined
ToT	Training of Trainers
UP	University of Pretoria
USAID	United States Agency for International Development
USD	United States Dollars
USG	United States Government

PREFACE

The Agricultural Sector Policy and Institutional Reform Strengthening (ASPIRES) project is part of the Feed the Future Innovation Lab for Food Security Policy funded through USAID. The project seeks to accelerate Tanzania's adoption of more effective policies and programs to drive broad-based agricultural sector growth, improve household food security and nutrition, and reduce poverty.

ASPIRES will pursue this goal through two intermediate results (IRs) using a suite of closely related activities: ASPIRES will (a) promote increased use of empirical evidence and sound economic analysis in agricultural policy decision-making and program design; and (b) promote a more sustainable, inclusive, predictable, and transparent policy-making process. The broad areas of activity that will contribute to the IRs are: Policy Outreach and Advisory, Policy Coordination; Capacity Building, Collaborative Policy Research and more recently Nutrition Policy.

This is the third Annual Work Plan (AWP). In formulating the AWP, ASPIRES considered its objectives; lessons learnt in the implementation of the second AWP (FY 2016/2017) including the achievements and challenges; new and emerging issues and available human and institutional resources. ASPIRES also consulted key stakeholders to build a common understanding of its activities and receive their input for enhanced collaboration.

This AWP will be organized as follows: progress made during year two; year 3 AWP activities, implementation schedule and financial summary. Annexes include nutrition and MIU activities.

PROGRESS MADE DURING THE PREVIOUS YEAR

ASPIRES made great progress in achieving its overall goals during the 2016/17 fiscal year. Given the Government's relocating its headquarters to Dodoma, ASPIRES established a sub-office. Over the past year, the following were accomplished:

Policy Outreach and Advisory: ASPIRES supported PO-RALG in research, advocacy and legal reforms that led to the reduction of produce cess from 5% to 3% of producer price for both cash and food crops. Further, produce cess will not be paid while transporting crops of less than one ton from one LGA to the immediate next LGA.

ASPIRES in collaboration with the President's Office- Regional Administration and Local Government (PO-RALG) supported in monitoring the adoption of the e-payment system for local tax administration in 184 LGAs.

ASPIRES also contributed towards the country's effort of industrialization by collaborating with Dalberg and MALF to develop an agro-processing strategy for Tanzania.

ASPIRES raised its profile through interviews with key local media, placement of by-lined quotes and engagement with Senior Government Officials. Interviews with the ASPIRES CoP were secured with and aired on Tanzania Broadcasting Corporation (TBC), CAPITAL Television and Independent Television (ITV). Topics covered included agricultural led industrialization, agricultural sector transformation and reforms in abolishing nuisance charges, fees and taxes. ASPIRES CoP was also quoted in the Citizen newspaper commenting on the role of technologies in the commercialization of agriculture.

Policy Coordination: ASPIRES supported the coordination of policy activities through the Policy Analysis Group (PAG) and the 3rd Annual Agricultural Policy Conference (AAPC). The conference's theme was "The Role of Agri-food Systems in Promoting Industrialization in Tanzania." The theme explored the contribution of agriculture towards the nation's industrialization agenda.

Capacity Building: ASPIRES contributed towards improving analytical capacity, raising knowledge and skills of GoT and SUA collaborators, and improving efficiency in service delivery and public administration.

The highlight was capacity building through of 960 LGA leadership through the ASDP II Socialization and Capacity Building Workshops.

Collaborative Policy Research: ASPIRES continued to conduct collaborative policy research in an effort to improve the understanding of agricultural transformation in Tanzania in issues including land access, food system transformation and determinants of agricultural sector transformation.

ASPIRES research findings on the rise of medium size farms received a positive response from both the public and private sectors. Among other things, this has contributed towards financial institutions to start considering the design of special financial packages for medium sized farms. Further under the food systems transformation component, some of the initial research findings of this component highlighted the increased consumption of processed foods and dependency on markets (including supermarkets). Some of the research findings under the agri-food systems transformation contributed towards shaping the agro-processing strategy.

During Q4, ASPIRES developed its Annual Work Plan for the FY 2018 with a significant change being nutrition as a new component. ASPIRES got off to a quick start under its nutrition component including conducting a gap assessment to identify key gaps in nutrition policy and programming and lay out recommendations to inform ASPIRES nutrition component in the Annual Work Plan (AWP) for the FY 2018.

ASPIRES also facilitated meetings with TFNC, MOHCDGEC, PMO and USAID and participated in the organizing committee of the Joint Multi-Sectoral Nutrition Review meeting in Dodoma.

During Year 2, GoT made a decision to relocate its headquarters from Dar es Salaam to Dodoma. In this regard, ASPIRES made progress in opening a sub office in Dodoma which will help to provide technical support to the Market Intelligence Unit (MIU) at the MoA and provide an avenue to follow up urgent matters efficiently and effectively with ASLM.

ASPIRES also hired staff to support the MIU and nutrition policy component.

YEAR 3 AWP

This is ASPIRES third Annual Work Plan (AWP). In formulating the AWP, ASPIRES considered its objectives; lessons learnt in the implementation of the second AWP (FY 2016/2017) including the achievements and challenges; new and emerging issues and available human and institutional resources. ASPIRES also consulted key stakeholders to build a common understanding of its activities and receive their input for enhanced collaboration.

The activities detailed in this AWP respond to the development objectives outlined in the USAID/Tanzania Country Development Cooperation Strategy 2015-2019 (CDCS), specifically the need to increase the growth and productivity in agriculture, in order to address institutional and policy weaknesses, that constrain agricultural productivity gains, producer price disincentives, and limit access to productive assets such as land and seeds.

During Year 3, ASPIRES will continue to implement activities that started from the project's inception, while placing its efforts in supporting the implementation of further reforms, building capacity of GoT staff and sustaining the improvements that have been achieved to date.

The main change in the third AWP will be mainstreaming nutrition into project activities. Further, in Year 3, ASPIRES will conduct new collaborative policy research on emerging and demand driven policy issues. The first study will review the 2008 Agricultural Marketing Policy and drafting of the Agricultural Marketing Policy Implementation Strategy. The second study will evaluate the context, structure and functioning of selected value chains from the competition point of view in the agricultural sector. The third study will focus on import tariffs on edible oil which is becoming an important subsector in Tanzania. ASPIRES will also pick up the implementation of the Secured Transaction Law and Collateral Registry activity from SERA, a former USAID funded project (2011 – 2016).

Activities at project commencement that will be scaled up and emphasized in Year 3 under the respective focus areas are as follows:

Policy Coordination: ASPIRES will support and facilitate the fourth Annual Agricultural Policy Conference (AAPC) in 2018 in collaboration with the Agricultural Sector Line Ministries (ASLMs) and the Policy Analysis Group (PAG).

Policy Outreach and Advisory: ASPIRES will continue to collaborate with Dalberg and the MoA in finalizing the agro-processing strategy which was developed in November 2016. ASPIRES will also support GoT in launching the second phase of the Agricultural Sector Development Program (ASDP II).

Capacity Building: ASPIRES will continue to conduct training workshops on special topics (demand driven) to selected individuals in ASLMs. ASPIRES will also equip MIU staff to collect, analyze and use timely market information.

Collaborative Policy Research: ASPIRES will continue to conduct collaborative policy research in an effort to improve the understanding of agricultural transformation in Tanzania in issues including land access, food system transformation and determinants of agricultural sector transformation.

Further, ASPIRES under its land dynamics component aims to support the recognition of agribusinesses and medium sized farms in the Top 100 Medium Size Companies, an initiative of KPMG *Tanzania* and Nation Media Group.

Nutrition: ASPIRES added a nutrition policy component to activities during Q4 2017. To kick off activities under nutrition policy, ASPIRES conducted the nutrition gap analysis through desk review and consulting key stakeholders in Tanzania’s nutrition landscape.

In Year 3, ASPIRES nutrition component will focus on strengthen national policy, strategy and programming; strengthening the coordination and governance of National Multi-Sectoral Nutrition Action Plan, building human and institutional capacity and conducting research and advocacy.

Table 1: Program Overview.

Activity Name:	Feed the Future: Tanzania Agricultural Sector Policy and Institutional Reform Strengthening (ASPIRES) Project
Activity Duration:	May 1, 2016 - April 30, 2019
Name of Prime Implementing Partner:	Michigan State University (MSU)
Name of Subcontractors/Sub awardees:	International Food Policy Research Institute (IFPRI) Sokoine University of Agriculture (SUA) University of Pretoria (UP)
Major Counterpart Organizations:	Ministry of Agriculture, Ministry of Livestock, and Fisheries; President’s Office – Regional Administration and Local Government (PO-RALG)
Geographic Coverage (Districts, Regions and or Zanzibar)	Tanzania (nation-wide)

ACTIVITIES (FY '18)

FOCAL AREA: POLICY OUTREACH AND ADVISORY

ACTIVITY: AGRO-PROCESSING STRATEGY

ASPIRES developed an agro-processing strategy for Tanzania in collaboration with Dalberg. Upon stakeholder consultation, this effort will continue towards producing a final strategy.

MILESTONES TOWARD OUTCOMES

See Table 2.

FOCAL AREA: POLICY OUTREACH AND ADVISORY

ACTIVITY 2: AGRICULTURAL MARKET PERFORMANCE: COORDINATE FEASIBILITY STUDY FOR REFORMING AGRICULTURAL COMMODITY BOARDS (WITH THE WORLD BANK)

After completion of supporting public debate, ASPIRES will transition implementation of board reforms to other development partners for implementation such as the World Bank and EU.

FOCAL AREA: POLICY OUTREACH AND ADVISORY

ACTIVITY 3: IMPROVE AGRICULTURAL STATISTICS: PILOT A MOBILE PHONE PLATFORM IN CONDUCTING FARM SURVEY (MOBILE RESULTS TRACKING SYSTEM – MOBILE RTS) IN 39 IRRIGATED RICE SCHEMES UNDER BIG RESULTS NOW (BRN) INITIATIVE

The pilot project has been suspended because of discontinuation of the BNR program where MRTS was being piloted in an irrigated rice project. Discussion is underway to pilot MRTS in a World Bank irrigated rice project in Morogoro

FOCAL AREA: POLICY OUTREACH AND ADVISORY

ACTIVITY 4: AGRICULTURAL FISCAL POLICY: ADVANCE PRODUCE CESS REFORMS INITIATED IN 2015: PILOT ELECTRONIC/MOBILE PAYMENT SYSTEM FOR LOCAL TAXES IN RURAL LGAs AND PRODUCE CESS REFORMS

ASPIRES contributed towards advancements of reforms pertaining to local taxation which led to the reduction of produce cess from 5% to 3% of the producer price.

Further, GoT ruled that that produce cess should not be paid while transporting crops of less than one ton from one LGA to the immediate next LGA.

FOCAL AREA: POLICY OUTREACH AND ADVISORY

ACTIVITY 5: TECHNICAL SUPPORT TO THE MARKET INTELLIGENCE UNIT (MIU)

ASPIRES made significant progress in establishing a sub-office in Dodoma in which the MIU Advisor will be stationed. The office will also serve as a temporary office space for MIU staff while they renovate office space for the unit.

MIU is an integral part of the MoA. During Year 3 ASPIRES will provide technical assistance and support operational costs of the MIU. However, the Government should be the primary source of funding.

Outputs of MIU will include regular market bulletins and market research, informing evidence based decision making including in areas such as export ban and import tariffs.

MILESTONES TOWARD OUTCOMES

See Table 2.

FOCAL AREA: POLICY OUTREACH AND ADVISORY

ACTIVITY 6: ASDP II

ASDP II was developed through a nationwide stakeholder consultation process under the leadership of a strong Government-led resource team in collaboration with development and implementing partners.

MILESTONES TOWARD OUTCOMES

See Table 2.

FOCAL AREA: POLICY OUTREACH AND ADVISORY

ACTIVITY 7: JOURNALIST TRAINING

Training of journalist on current agricultural policy issues.

MILESTONES TOWARD OUTCOMES

TBD

FOCAL AREA: POLICY COORDINATION

ACTIVITY 1: POLICY ANALYSIS GROUP (PAG)

The Policy Analysis Group (PAG) is among the key platforms that ASPIRES uses to support the coordination of policies. During Year 3, ASPIRES will continue working with PAG to hold bi-monthly meetings in an effort to reduce duplication of efforts within the agricultural sector. Further, PAG will hold its annual flagship event, the 4th Annual Agricultural Policy Conference (AAPC), bringing together key stakeholders in the agricultural sector to evaluate implementation status and progress in the agricultural sector and address the latest reach findings on key emerging issues.

MILESTONES TOWARD OUTCOMES

See Table 2.

FOCAL AREA: CAPACITY BUILDING

ASPIRES will continue to build the institutional and human capacity of selected individuals including ASLMs through collaborative research and organized training workshops/ short courses.

In Year 3, some of the identified capacity building activities target Regional and District Nutrition Officers under ASPIRES Nutrition Policy component and MIU staff and market monitors which will be implemented under the MIU.

In this AWP, these have been factored under MIU and nutrition policy activities. In addition, in Year 3 ASPIRES will conduct the training of journalist on current agricultural policy issues.

MILESTONES TOWARD OUTCOMES

See capacity building activities under MIU and nutrition policy activities.

FOCAL AREA: NUTRITION POLICY

ASPIRES added the nutrition policy component in Q4 2017. To kick off the nutrition component, ASPIRES conducted a needs assessment which aimed to inform nutrition policy programming. ASPIRES also hired a Senior Nutritionist to lead this component. ASPIRES contribution towards Tanzania's nutrition landscape will focus on improving the quality and effectiveness of nutrition policy while providing technical support to institutions implementing nutrition policy and programs in Tanzania¹.

¹ ASPIRES will partner with Government Sectors including Prime Minister's Office (PMO), President Office-Regional Administration and Local Government (PO-RALG), Ministry of Health, Community Development, Gender, Elderly and Children(MOHCDGEC); Ministry of Agriculture; Tanzania Food and Nutrition Centre (TFNC) and Nutrition Services Unit to scale up implementation of the National Multi-FEED THE FUTURE/USAID ASPIRES YEAR 3 (FY 2018) WORK PLAN

MILESTONES TOWARD OUTCOMES

See Table 2.

FOCAL AREA: COLLABORATIVE POLICY RESEARCH

During Year 3, ASPIRES will continue conducting research under market performance and nutrition in transforming agrifood systems; land access dynamics; cross-cutting topics, and emerging, demand-driven research topics. Further ASPIRES will also conduct new research including

MILESTONES TOWARD OUTCOMES

See Table 2.

FOCAL AREA: COLLABORATIVE POLICY RESEARCH (NEW)

ASPIRES will conduct new collaborative policy research on emerging and demand driven policy issues. The first study will review the 2008 Agricultural Marketing Policy and drafting of the Agricultural Marketing Policy Implementation Strategy. The second study will evaluate the context, structure and functioning of selected value chains from the competition point of view in the agricultural sector. While the third study will focus on import tariffs on edible oil which is becoming an important subsector in Tanzania. ASPIRES will also pick up the implementation of the Secured Transaction Law and Collateral Registry activity from SERA, a former USAID funded project (2011 – 2016).

MILESTONES TOWARD OUTCOMES

See Table 2.

Sectoral Nutrition Action Plan (2016/17-2021/2022) and enhance data and information; and nutrition coordination and governance.

IMPLEMENTATION SCHEDULE – YEAR 3 FY ‘18

Table 2: ASPIRES Activities and Deliverables

Activity and Deliverable		2017 – 2018				Primary Responsibility
		Q 1	Q2	Q3	Q4	
Agro-processing strategy						
1.	Agro-processing strategy draft completed and ready for review by MoA	Draft is ready, finalization TBD.				Nyange (ASPIRES)
SDP II						
1.	Provide technical and logistical support MoA in launching ASDP II.	X				Nyange (ASPIRES)
4th AAPC						
	Lead the effort in facilitating the 4 th AAPC in collaboration with the Agricultural Sector Line Ministries (ASLMs) and the Policy Analysis Group (PAG).	X	X			Nyange, Mwambulukutu (ASPIRES)
Agricultural Fiscal Policy						
1.	M&E and implementation of produce cess and e-payment	X	X			Nyange, Ijumba, Mwambulukutu (ASPIRES)
Collaborative Policy Research						
Market performance and nutrition in transforming agrifood systems						Snyder, Ijumba, Tschirley, Reardon (MSU/ ASPIRES), Chasama (MITI)
M2: Understanding the rapidly changing structure of food retail M3: The rise of branded milled grain products in three cities of Tanzania: Case study of a transforming staple foods value chain M4: Food processing in Tanzania: Recent evolution, competitiveness, and employment implications						
	- Two papers and briefs to be finalized and on web prior to 4th AAPC; - One paper and brief finalized and on web		X	X		Snyder, Ijumba, Tschirley, Reardon (MSU/ ASPIRES), Chasama (MITI)
	- Presentation of at least one paper at 4th AAPC; - One other outreach with public- and private sector stakeholders to present all three papers		X			
Food access dynamics						
M1: Changing Farm Size Distribution in Tanzania: The Rise of Medium- and Largescale Farms						
	A complete working paper, a policy brief and a journal publication by May		X			
Food access dynamics						
M3: Rural-to-rural and rural-to-urban migration						
1.	Complete working paper, a policy brief and a journal publication ² (output)			X		Magomba, Mdoe, Jayne
2.	Present results at 4th AAPC		X			Magomba, Mdoe, Jayne

² This is also an expected output/ outreach for L4, L5 and L6.

Activity and Deliverable		2017 – 2018				Primary Responsibility
		Q 1	Q2	Q3	Q4	
3.	Land research policy event (outreach)				X	Magomba, Mdoe, Jayne
Land Conflicts in Tanzania: Causes, Impacts, and Resolutions						
1	Focus Group Discussion and Key Informant Interviews (KIIs) for additional qualitative information. May 2018: Complete working paper, a policy brief and a journal publication.		X			Rejea, Muyanga
2	Present results at 4th AAPC.		X			Rejea, Muyanga
3	Land research policy event.				X	Rejea, Muyanga
Land access and rural youth livelihood opportunities and migration in Tanzania						
	A complete working paper, a policy brief and a journal publication by May 31, 2018			X		Mdoe, Muyanga, Minde, Jayne
Small, medium and large scale farmers' synergy in the SAGCOT						
	A complete working paper, a policy brief and a journal publication by May 31, 2018 Presentation at 4 th AAPC			X		Alphonse, Minde, Muyanga,
Cross Cutting topics						
	Study of long-term determinants of agricultural growth (based in part on IFPRI CGE model) (<i>Improved market performance, public expenditure in agricultural sector</i>)			X		Diao, Benson, McMillan (IFPRI), Nyange (ASPIRES)
	IFPRI and ASPIRES working paper on returns to public investment					TBD
Secured Transaction Reforms³						
Journalist Training⁴						
Competition Study						
1	Draft field validated report and a PowerPoint presentation- Oct 2017	X				Maleko (Consultant), Domonko (ASPIRES), Cooksey (Best Dialogue)
2	Final report- Nov 2017	X				
3	A policy brief and publishable journal paper					TBD
Timber Oil Study						
	Inception workshop- Oct 2017	X				Domonko (ASPIRES), Kweka (Consultant), ESRF, WB, TMEA

³ Activities and timelines TBD.

⁴ Activities and timelines TBD.

Activity and Deliverable		2017 – 2018				Primary Responsibility
		Q 1	Q2	Q3	Q4	
	Analytical report including PowerPoint Slides and final report Stakeholders workshop– Nov 2017	X				Domonko (ASPIRES), Kweka (Consultant), ESRF, WB, TMEA
IIU						
1.	Building Institutional Linkage and awareness: Engaging stakeholders such as the MoA and MITI on the need to establish MIU and what will be the role of each Ministry	X				Nyange, Domonko, Minde Lazaro (ASPIRES)
2.	Identification of staff in the Ministry of Agriculture who will work in the MIU	X				MoA
3.	Identification of office space and procurement of office equipment: The MoA will identify the office space to accommodate MIU staff. If office maintenance is needed ASPIRES will support the office renovation and purchase of basic office equipment including desktop computers and furniture.	X				; MoA
4.	Developing MIU operational manual	X	X			Nyange, Domonko, Yoyo (ASPIRES), MITI
5.	Designing standard price data template for MIU	X	X			Ijumba, Domonko, , Tschirley (ASPIRES), Beaver (MSU); MITI
6.	Design and conduct a needs assessment for MIU staff, market monitors and MIU supporting institutions	X				Domonko, Lazaro, Nyange, Minde (ASPIRES); MoA and MITI
7.	Capacity building to MIU Staff, stage i: Conduct training programs for MIU staff on the best practices to analyze price data and skills to prepare market bulletins	X	X			Trainers (TBD ⁵)
8.	Capacity building to MIU Staff, stage ii: Stage II of MIU capacity building will be based on performance in Stage I whereby MIU staff will be equipped with advanced analytical techniques such as seasonality and forecasting analysis, time series analysis, spatial and temporal analysis.			X		Domonko, Lazaro, Minde (ASPIRES); MITI and MoA
9.	Capacity building to Market Monitors on best practices of collecting, reporting timely and reliable market data		X			Trainers (TBD)
10.	Data analysis and report writings: Develop quantitative methods of data analysis and forecasting		X	X	X	Domonko, Minde (ASPIRES); MIU staff
11.	Data harmonization, comparison and validation: i) Develop scientific method for data verification ii) Identify appropriate sources of data and supplementary materials for MIU reports (Recognize other sources of data generation to complement the MIU works) iii) Conduct regular short term surveys to major markets (the main staple food markets)		X	X	X	Domonko, Minde (ASPIRES); MIU staff

⁵ To Be Determined

Activity and Deliverable		2017 – 2018				Primary Responsibility
		Q 1	Q2	Q3	Q4	
12.	<p>Dissemination of immediate market prices, monthly bulletins and quarterly reports⁶:</p> <p>i) Design a mechanism to enable visualization of data and charts into commodity app</p> <p>ii) Preparing high level policy debriefings regarding agricultural market trends and suggest policy measures</p> <p>iii) Preparing working papers that will be developed into published papers</p> <p>iv) Data archive: Establish a system for keeping records of data and data products</p>		X	X	X	Domonko, Minde (ASPIRES); MIU staff
13.	Design M&E framework ⁷					Domonko, Mwambulukutu, Minde (ASPIRES); MIU staff
nutrition Policy						
OBJECTIVE 1: STRENGTHEN NATIONAL POLICY, STRATEGY AND PROGRAMMING						
1.1	ASSIST THE FINALIZATION OF THE NATIONAL FOOD AND NUTRITION POLICY					Charles, Junior Nutritionist, Tschirley, Minde, Fanzo (Consultant), TFNC, PMO, PO-RALG, Nutrition Service Unit
1.1a	Follow up with MOH to ensure nutrition statements developed with ASPIRES support is included in Health Policy under review	X				Charles, Junior Nutritionist, Tschirley, Minde, Fanzo (Consultant), TFNC, PMO, PO-RALG, Nutrition Service Unit
1.1b	Evaluate the conceptual and technical adequacy of the 1992 NFNP in light of (a) what is now known about how to improve nutrition in a sustainable way and (b) the changes that are taking place in Tanzania's agrifood system and propose revisions	X	X			Charles, Junior Nutritionist, Tschirley, Minde, Fanzo (Consultant), TFNC, PMO, PO-RALG, Nutrition Service Unit
1.1c	Propose a revised policy based on the evaluation		X			Charles, Junior Nutritionist, Tschirley, Minde, Fanzo (Consultant), TFNC, PMO, PO-RALG, Nutrition Service Unit
1.1d	Resubmit the revised policy (to the Cabinet Secretariat) and facilitate the provision of needed technical support to encourage passage			X		Charles, Junior Nutritionist, Tschirley, Minde, Fanzo (Consultant), TFNC, PMO, PO-RALG, Nutrition Service Unit
1.2	Critically assess the Parliamentary strategic plan for nutrition	TDB				TC, Junior Nutritionist, DT, DN, IM, consultant

⁶ Monthly bulletin (every month starting from Q2-Q4). Quarterly reports (Starting from Q2).

⁷ Q2, Q3, Q4 2018.

Activity and Deliverable		2017 – 2018				Primary Responsibility
		Q 1	Q2	Q3	Q4	
2 a:	In collaboration with PMO, TFNC and PANITA support and facilitate the Member of Parliament Nutrition Champion Group to review and revise their nutrition strategic plan and support implementation of selected activities especially those related to ensuring implementation of the NMNAP by sectors like Education, Water, and Agriculture	X	X			Charles, Junior Nutritionist, Tschirley, Minde, Fanzo (Consultant), TFNC, PMO, PO-RALG, Nutrition Service Unit
3	Supportive Supervision					
3a	SUPPORT AND FACILITATE PORALG TO CONDUCT SUPPORTIVE SUPERVISION IN LOW PERFORMING REGIONS/DISTRICTS			X		Charles, Junior Nutritionist, Tschirley, Minde, Fanzo (Consultant), TFNC, PMO, PO-RALG, Nutrition Service Unit
OBJECTIVE 2: STRENGTHEN COORDINATION AND GOVERNANCE OF NATIONAL MULTI-SECTORAL NUTRITION ACTION PLAN IMPLEMENTATION						Tumaini, Junior Nutritionist, Dave, David, Isaac, consultant
2.0	Assist Prime Minister's Office (PMO) ,PORALG and TFNC in coordination of implementation of the National Multi-sectoral Nutrition Action Plan	TDB				TC, Junior Nutritionist, DT, DN, IM, consultant
2.1	Support and facilitate two meetings of the High Level Steering Committee on Nutrition (HLSCN),		X		X	Charles, Junior Nutritionist, Tschirley, Minde, Fanzo (Consultant), TFNC, PMO, PO-RALG, Nutrition Service Unit
2.2	Support and facilitate PMO, PORALG and TFNC on organizing the Joint Multi-Sectoral Nutrition Review/ Annual Regional Nutrition Officers coordination and Regional Nutrition Planning and Budgeting meetings	X			X	Charles, Junior Nutritionist, Tschirley, Minde, Fanzo (Consultant), TFNC, PMO, PO-RALG, Nutrition Service Unit
2.3	Support PMO to attend two national and international meetings to enable them effectively and efficiently play their SUN and NMNAP coordination role. Facilitate the development of supporting materials needed as part of the meetings (SUNGG-Abidjan+1 SUNGG 2018+ exchange visit in a country doing similar NMNAP as well as exchange visit between Tanzania and Rwanda)	X	X	X	X	Charles, Junior Nutritionist, Tschirley, Minde, Fanzo (Consultant), TFNC, PMO, PO-RALG, Nutrition Service Unit
2.4	Support PMO by provision of working tools e. g 2 laptops for smooth implementation of their role		X			Charles, Junior Nutritionist, Tschirley, Minde, Fanzo (Consultant), TFNC, PMO, PO-RALG, Nutrition Service Unit
2.5	Support TFNC and facilitate quarterly meetings of the nutrition sensitive interventions and nutrition governance and coordination thematic areas of the NMNAP	X	X	X	X	Charles, Junior Nutritionist, Tschirley, Minde, Fanzo (Consultant), TFNC, PMO, PO-RALG, Nutrition Service Unit
2.6	Provide technical and logistical support to various SUN activities. quarterly SUN Donor Network meetings, donor mapping, facilitating country exchange	x	x	x	x	Charles,Minde, Nutrition Monitoring Specialist,

Activity and Deliverable		2017 – 2018				Primary Responsibility
		Q 1	Q2	Q3	Q4	
OBJECTIVE 3: INSTITUTIONAL CAPACITY BUILDING						Charles, Junior Nutritionist, Tschirley, Minde, Fanzo (Consultant), TFNC, PMO, PO-RALG, Nutrition Service Unit
3.1	Develop a “training of trainers” short course (5-day) on implementation research, quality data collection, analysis, interpretation, presentation and packaging to inform planning and decision making. Train a “catalyst team of trainers” composed of TFNC, PORALG and key implementing partners. This team would then train Regional and District Nutrition Officers (R/DNuOs) and select health care workers especially from low performing regions		X	X		Charles, Junior Nutritionist, Tschirley, Minde, Fanzo (Consultant), TFNC, PMO, PO-RALG, Nutrition Service Unit
3.2	Support and facilitate TFNC/MOH to develop a diploma course for Assistant Nutrition Officers [if approved by the government]. This may entail, conduct training needs assessment and sharing with stakeholders. Alternatively support as needed some activities related to the new CHW cadre	TDB				Charles, Junior Nutritionist, Tschirley, Minde, Fanzo (Consultant), TFNC, PMO, PO-RALG, Nutrition Service Unit
3.3	Work with TFNC to hire a full time staff to support TFNC, PMO and PORALG on NMNAP planning, M&E	X				Charles, Junior Nutritionist, Tschirley, Minde, Fanzo (Consultant), TFNC, PMO, PO-RALG, Nutrition Service Unit
OBJECTIVE 4: RESEARCH AND ADVOCACY						Charles, Junior Nutritionist, Tschirley, Minde, Fanzo (Consultant), TFNC, PMO, PO-RALG, Nutrition Service Unit
4.1	Work with TFNC to develop or update a nutrition research agenda including an inventory of recent and on-going research	X	X			Charles, Junior Nutritionist, Tschirley, Minde, Fanzo (Consultant), TFNC, PMO, PO-RALG, Nutrition Service Unit
4.2	Work with local researchers to conduct one research study from the research agenda		X	X	X	Charles, Junior Nutritionist, Tschirley, Minde, Fanzo (Consultant), TFNC, PMO, PO-RALG, Nutrition Service Unit
4.3	Package a study report on nutrition programmatic and data environment to inform ASPIRES nutrition approach into ASPIRES report and potentially a policy brief	X				Charles, Junior Nutritionist, Tschirley, Minde, Fanzo (Consultant), TFNC, PMO, PO-RALG, Nutrition Service Unit

Activity and Deliverable		2017 – 2018				Primary Responsibility
		Q 1	Q2	Q3	Q4	
4.4	Incorporate nutrition into the Annual Agricultural Policy Conference by orienting one session to the topic of “nutrition in transforming food systems”		X			Charles, Junior Nutritionist, Tschirley, Minde, Fanzo (Consultant), TFNC, PMO, PO-RALG, Nutrition Service Unit

FINANCIAL SUMMARY

AID/TANZANIA Implementing Partner Actual and Planned Expenditures							For quarter ending: September 2017					
Name of Organization: Michigan State University				Project/Activity Name: Food Security Policy; USAID-Tanzania ASPIRES Buy-In								
Award #: AID-OAA-L-13-00001		Award start date: 07/15/2013			Award end date: 01/14/2020			Total Estimated Cost of Award (TEC): \$ 4,999,7				
Budget Line Items	Obligated to date	Expenditures to Mar. 31, 2017	PREVIOUS QUARTER EXPENDITURES			CURRENT QUARTER EXPENDITURES			NEXT QUARTER PROJECTED EXPENDITURE			
			Apr-17	May-17	Jun-17	Jul-17	Aug-17	Sep-17	Oct-17	Nov-17	Dec-17	
Salaries/Fringe (includes tuition)	759,000	312,070	51,501	49,043	50,272	42,038	33,093	35,047	44,219	44,657	43,000	
Equipment	0	54,000										
Travel, Per Diem, Allowances	180,406	55,915	10,623	8,527	9,575	2,609	20,129	12,102	9,765	12,121	10,000	
Other Direct Costs	872,330	283,273	71,729	1,073	36,401	100,325	3,954	65,187	42,899	52,146	38,000	
Subawards	249,328	200,000			25,000			65,725			134,000	
Indirect Costs	438,936	171,253	34,169	14,611	31,524	37,693	14,866	29,207	25,190	28,320	24,000	
TOTAL (USD)	2,500,000	1,076,511	168,022	73,254	152,773	182,665	72,042	207,269	122,073	137,244	251,000	
			394,049			461,975			510,708			
For USAID COR / AOR use:						For AOR/COR Accrual Calculation:						
Funds obligated to date (from above)						2,500,000	a. Expenditures through current quarter (from above)				1,932,535	
Less expenditures through current quarter (from above)						1,932,535	b. Less: Total disbursements per Phoenix					
Current Pipeline: funds remaining at the end of current quarter [C = A - B]						567,465	c. Accrual amount [c = a - b]				1,932,535	
Less: Projected expenditures by end of next quarter (from above)						510,708	Notes:					
Add: Projected incremental funding by end of next quarter (per AOR/COR)												
Projected pipeline at end of next quarter [F = C - D + E]						56,757	AOR/COR Estimated Monthly Expenditure Rate for next 12 months (if different from next quarter's monthly projected burn rate):					
Monthly historical burn rate (average from past six months)						142,671						
Monthly projected burn rate (average from next quarter's three months)						170,236						
Current pipeline (months) based on historical burn rate [I = C/G]						4	AOR/COR Signature:				Date:	
Projected pipeline (months) end of next quarter based on projected burn rate [J = F/H]						0	Name of AOR/COR/Project Manager:					

This section presents the summary of ASPIRES budget and expenditure as it stands at the end of FY 2017/18, ending September 30, 2017. ASPIRES expenditure during its three-year project life is estimated at \$4.9 million (excluding ASPIRES nutrition \$1 m) and hence the expected monthly burn rate is \$138,000. Until September 30, 2017, \$ 2,500,000 was obligated and expenditure up to date is about \$ 1,900,000. The historical monthly burn rate has been \$ 118,750 which is close to the project rate. As the nutrition policy component is being rolled out with an additional \$1mil, the monthly burn rate is expected to increase.